

Q3 Report 2023

Bo Annvik, President and CEO Patrik Johnson, CFO

27 October 2023

Highlights third quarter 2023

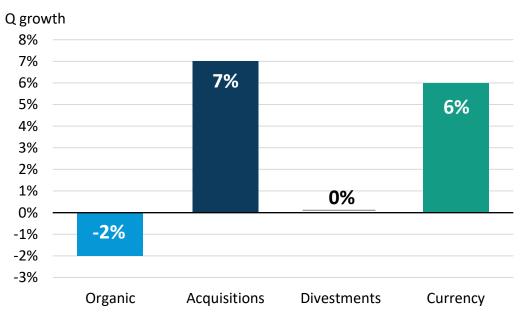
- Continued high demand order intake up 11% in total of which -2% organically.
 - Strongest order development in Medical technology/Pharmaceutical and Water/wastewater.
 - Weaker demand in infrastructure/construction and engineering
- Strong sales with a growth of 17 percent, of which 3% was organic.
- Continued high EBITA margin at 15.2%.
- New all-time-high operational cash flow. Inventories continued to decrease sequentially.
- 1 acquisition completed in Q3 and 2 so far in Q4. The inflow of interesting companies to acquire remains good.



Order intake



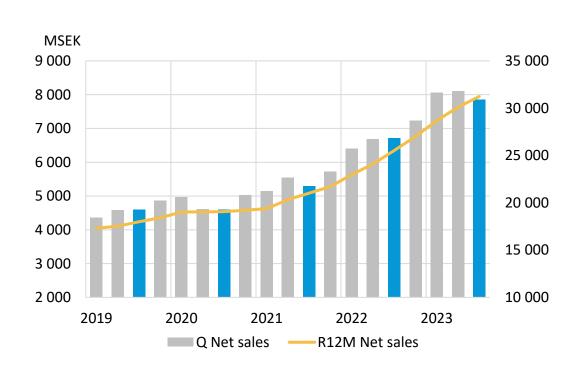
QUARTERLY GROWTH



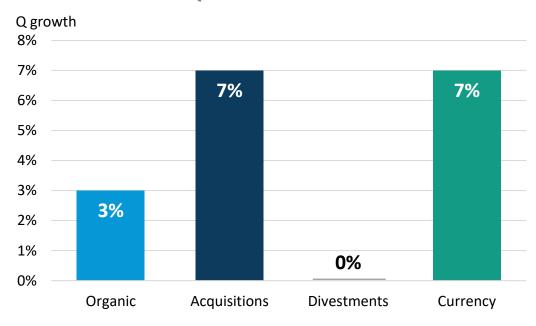
7,262 MSEK +11% +12% +17%



Net sales



QUARTERLY GROWTH



7,851 MSEK +17% +21% +20%

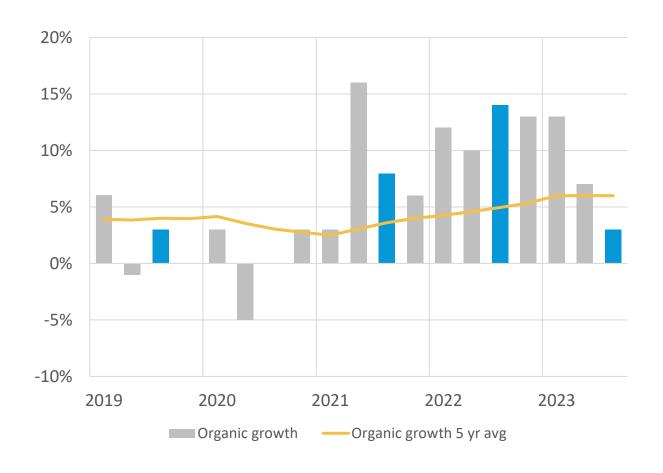


Sales Growth – major countries





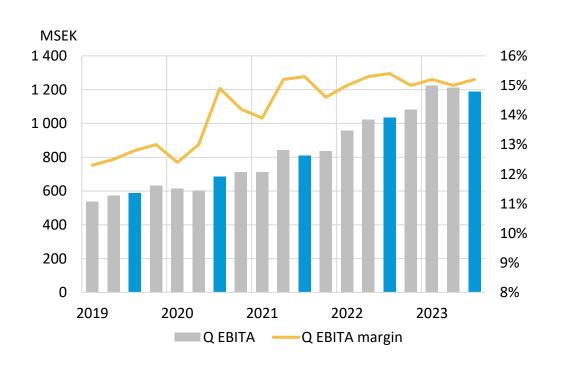
Organic Sales Growth trend



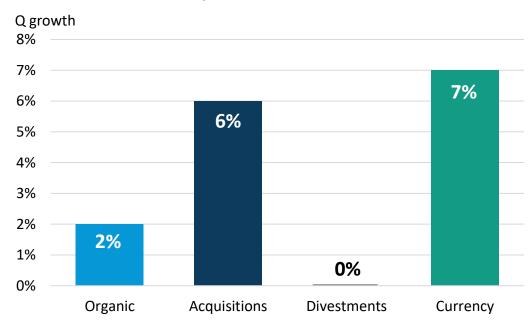
- Organic growth twelve consecutive quarters
- Majority of companies grew in the quarter but growth rate declining slightly
- Organic growth in 6 out of 8 Business Areas
- Back-log is normalised



EBITA



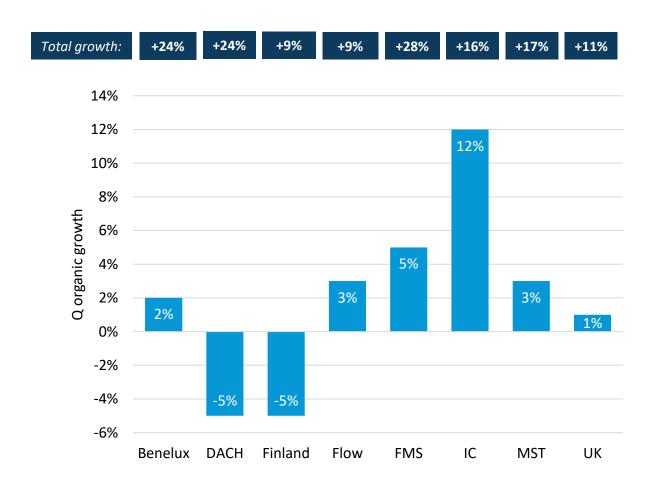
QUARTERLY GROWTH



1,190 MSEK 23-23 MARGIN Q GROWTH YTD GROWTH +15% +20%



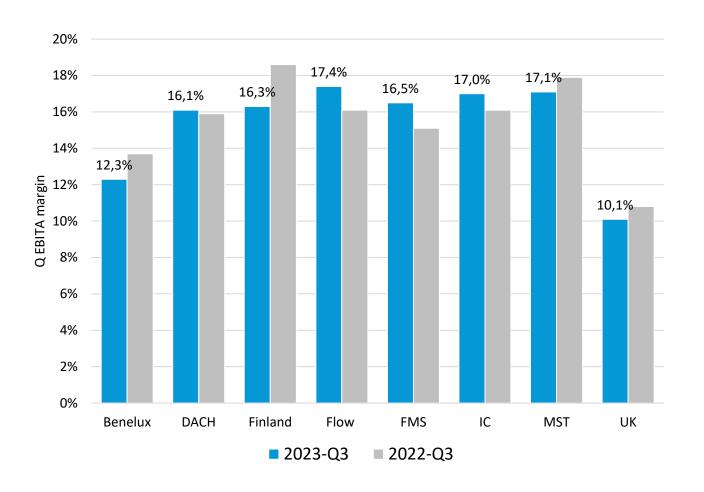
Organic sales growth Q3 by Business Area



- Organic sales growth in 6 out of 8 Business Areas
- Strongest growth in Business Areas Industrial Components and Fluids & Mechanical Solutions
 - MedTech and automotive aftermarket customer segments strong contributors
- Decline in Business Area Finland and DACH
 - Weakened demand situation in several companies



EBITA margin by Business Area



- Improved EBITA margin in 4 Business Areas – largest improvements in Fluids & Mechanical Solutions and Flow Technology
- Strong price management improves gross margins
- Higher expense levels dampens margin development in many companies
- Largest EBITA margin decline in Business Area Finland driven by the sales decrease in combination with higher expenses



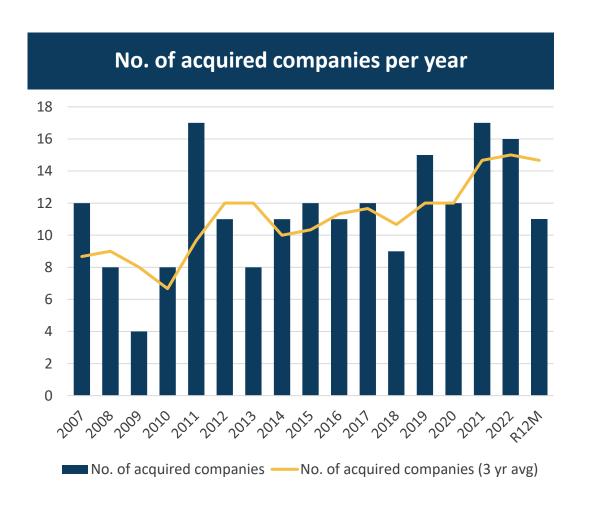
Acquisitions

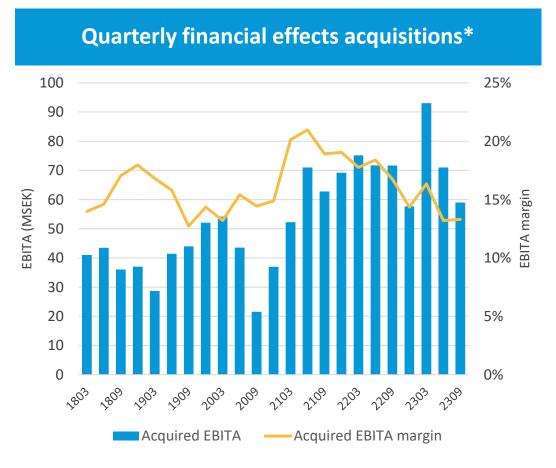
Acquisitions 2023			Business Area	Annual Sales	
		Sax Lift A/S	FMS	130 MSEK	
Q1		Hobe GmbH	DACH	80 MSEK	
		Siersema Komponenten Service B.V.	Benelux	390 MSEK	
		Safematic A/S	FMS	55 MSEK	
Q2	+	Labema Oy	Finland	70 MSEK	
		I-tronik S.r.l.	DACH	165 MSEK	
Q3	#	Noby A/S	IC	60 MSEK	
04	•	Powerpoint Engineering	UK	150 MSEK	
Q4	+	TSE Troller	DACH	90 MSEK	
		Total		1 190 MSEK	





Successful acquisition track record





^{* &}quot;bridge effects" from acquisitions last 12 months from date of closing, in respective quarter

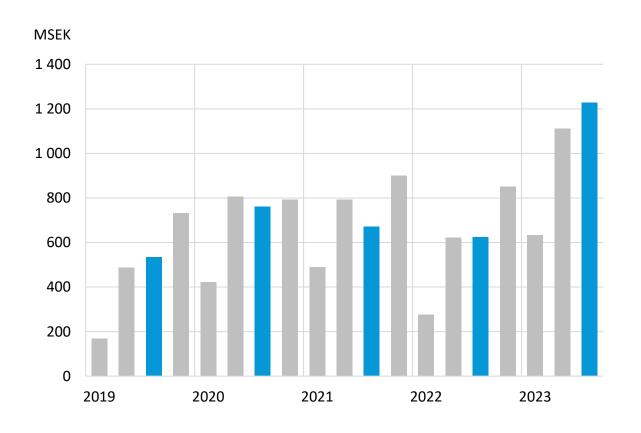


Key data summary

MSEK	2023-Q3	2022-Q3	Change	2023-YTD	2022-YTD	Change
Order Intake	7,262	6,535	11%	23,167	20,649	12%
Net Sales	7,851	6,707	17%	24,014	19,788	21%
Gross margin, %	34.8	34.2		34.7	34.6	
EBITA	1,190	1,035	15%	3,628	3,017	20%
EBITA-margin, %	15.2	15.4		15.1	15.2	
Net financial items	-134	-42	219%	-354	-114	211%
Tax	-217	-179	21%	-661	-551	20%
Earnings per share (before dilution), SEK	1.87	1.90	-1.6%	5.92	5.50	7.6%
Return On Capital Employed, %	21	23		21	23	
Cash Flow from operating activities	1,227	624	97%	2,971	1,522	95%
Net debt / EBITDA, times	1.7	1.6		1.7	1.6	



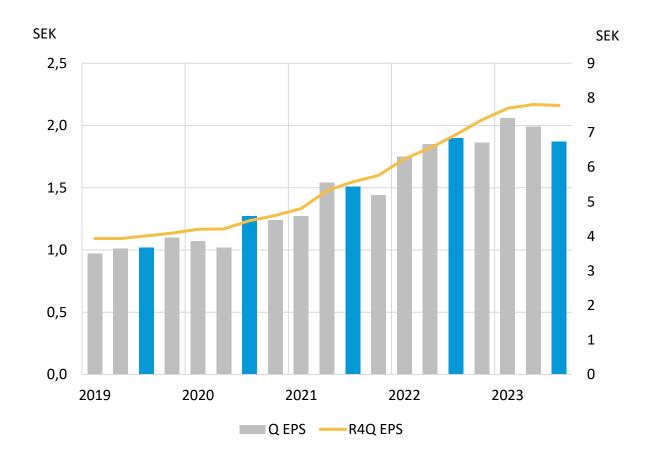
Cash Flow from operating activities



- All-time-high operating cash flow during the quarter, 1,227 (624) MSEK
- The increase versus last year was mainly related to a more favorable working capital development
- Inventory reduced slightly during the quarter
- The working capital efficiency remains lower than last year



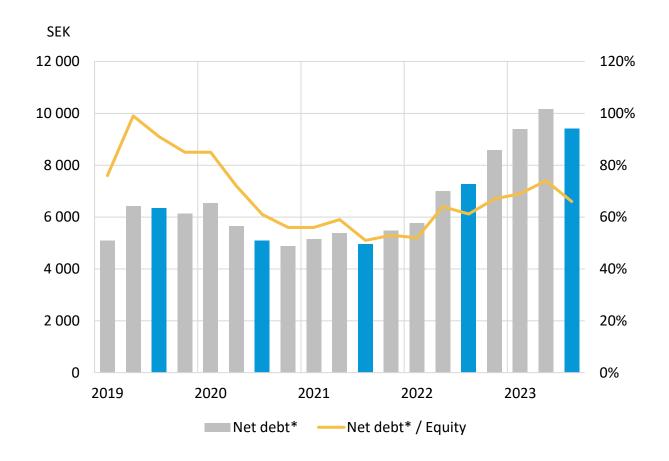
Earnings per share



- EPS declined 2% in the quarter to SEK
 1.87 (1.90) per share
- The improvement in EBITA was offset by higher interest costs and amortisations in combination with an increased tax rate
- 3- and 5-year rolling 4Q earnings per share CAGR, were 20% and 19%



Net debt



- The interest-bearing net debt declined sequentially to 9,403 (7,267) MSEK
- The increase compared to last year is mainly due to a high acquisition pace and a dampened operational cash flow during last year
- Net debt/equity ratio was 66% (61%)
- Net debt/EBITDA was 1.7x (1.6).
 Excluding earn-out liabilities 1.5x (1.3)



Balanced diversification

No of companies

~200

No of product areas

14+

No of customer segments

12+

10 largest companies

~20%

Of annual sales

~9,300
employees in
>30
Countries

56%

Of net sales
2022

OF DESCRIPTION OF THE PROPERTY OF THE PROPE

44%

Of net sales
2022

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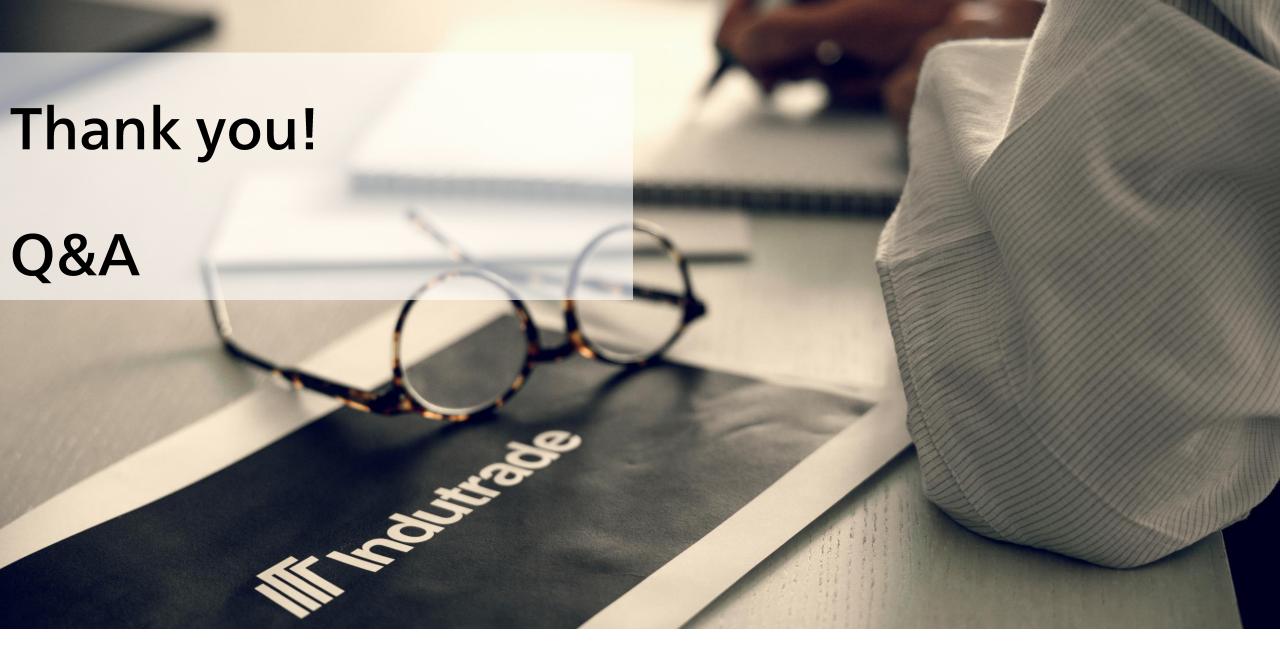




Key takeaways

- Continued high demand situation, although somewhat dampened. The uncertainty around the general state of the economy remains for the coming quarters.
- Several of our companies are well positioned in structurally growing market areas with good opportunities for continued growth.
- Solid EBITA-margin and all-time-high operational cash flow.
- 9 acquisitions so far in 2023, with combined annual sales of SEK 1,200 million. Several ongoing projects in different phases
- Strong platform for continued sustainable profitable growth!







Financial calendar & contact details

1 FEBRUARY 2024 Year-end report 2023

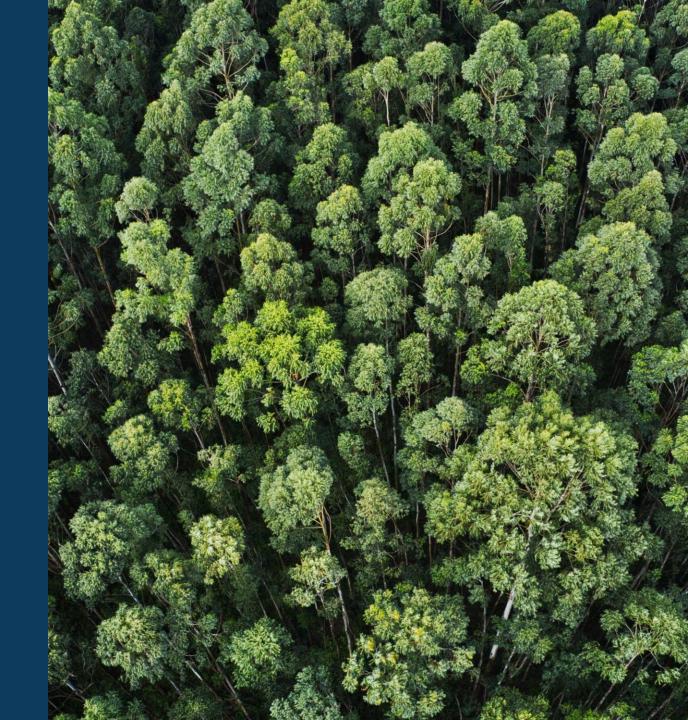
9 APRIL 2024 AGM 2024

25 APRIL 2024 Interim Report Q1 2024

18 JULY 2024 Interim Report Q2 2024

25 OCTOBER 2024
Interim Report Q3 2023

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